

901:Responding to a Patent Attack

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Faculty Biographies

S. Hossain Beladi

S. Hossain Beladi is a patent counsel for Qualcomm, Inc., in San Diego. His responsibilities include providing IP related legal advice, and development and procurement of patent rights in the field of wireless communication systems and related hardware electronics. In addition, Mr. Beladi provides for the technical part of patent infringement and validity analysis and identifying the technical utility of patents relating to the specifications outlined in various industry-wide standard bodies, in particular, CDMA standard setting bodies.

Prior to joining Qualcomm, Mr. Beladi was with Motorola, Inc. in variety of capacities, including as a principal staff engineer in wireless research and advanced development, and as a patent attorney in the corporate legal patent group. He is an inventor of several U.S. issued patents relating to the field of wireless communications and electronics. He was in the patent field first as a patent agent and later as a patent attorney.

Mr. Beladi received a BS and MS in Electrical Engineering, and a JD from The John Marshall Law School in Chicago.

John Boswell

John Boswell is general counsel, vice president, and secretary of SAS in Cary, North Carolina and advises senior company executives in legal and business matters. He performs due diligence on companies and technologies targeted for acquisition, leads merger and acquisition teams, and manages the legal and contracts departments. He takes particular interest in finding ways to help SAS staff work more effectively. Mr. Boswell also played a role in developing SAS innovation analysis. The ASP solution uses the most powerful analytic database of the world's patents to help companies manage and make decisions regarding patents, manage acquisition and litigation risk, and determine research and development priorities.

Before joining SAS, Mr. Boswell was president of Vista Development Corp., a software consulting company. He has also served as general counsel and secretary for Raima Corp., another software company, and worked in private practice.

In 2002, Mr. Boswell was chosen as one of the best corporate attorneys in the state by his peers in the North Carolina Bar Association. He lectures on intellectual property for North Carolina Bar's continuing education program, volunteers with Habitat for Humanity, and is an avid ultimate Frisbee player.

Mr. Boswell holds a bachelor's degree and a law degree from the University of South Carolina in Columbia.

Thomas D. Kampfer

Thomas D. Kampfer serves as vice president, general counsel, and secretary of Iomega Corporation, a NYSE-listed company and leading provider of data storage solutions. Mr. Kampfer is responsible for managing all legal affairs for the company worldwide, including securities law compliance, corporate governance matters, compliance programs, litigation management, intellectual property licensing and portfolio management, commercial contracting and transactional matters, risk management, and employment issues.

Mr. Kampfer joined Iomega from Entropia Inc., a venture-funded developer of distributed computing technology, where he served as general counsel, secretary, and vice president, corporate development. In this role, Mr. Kampfer provided legal counsel on a broad range of business, transactional, and intellectual property matters. In addition, he was responsible for identifying and pursuing strategic alliances across targeted verticals for the company. Prior to that, Mr. Kampfer was with Proxima Corporation, a NASDAQ-listed company and leading provider of multimedia projection products, which was acquired by InFocus Corporation. At Proxima, he served in several capacities, including vice president, general counsel, and secretary and vice president, business development. As chief legal counsel, Mr. Kampfer played a key role in leading the company through a comprehensive restructuring and turnaround, followed by two international mergers in a three-year period. Prior to his Proxima assignment, Mr. Kampfer spent ten years with IBM Corporation, first as an engineer and later as an attorney focused on commercial agreements, software and intellectual property licensing, mergers and acquisitions, and restructuring initiatives.

Mr. Kampfer holds a BS, with highest distinction, from Purdue University, and a JD, magna cum laude, from Georgetown University.

Automated Analysis of the Patent Attack

Author: John Boswell, Vice President and General Counsel, SAS Institute, Inc.

Introduction

A potentially very profitable business model is to earn money, not by making and selling a product, but by threatening a patent infringement lawsuit against those that do. Patent licenses offer very high profit margins – probably higher than any other profit line in a business. The United States Patent and Trademark Office is laboring under an overwhelming workload. More than 2,000 new patent documents are filed every day. The USPTO also suffers from an incredible backlog.¹ You can not rely on the USPTO to thoroughly review each patent application and issue patents only to the true inventors of novel and useful inventions. We have all heard stories of patents issuing on ridiculous inventions.² The patent system is overwhelmed and broken.³ In an analyses performed by the company M•CAM, an estimated 37% of U.S. patents are either "thesaurus patents" (those where linguistic alternative expression represents the primary innovation) or outright plagiarisms. Patent holders are attempting to enforce (and

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¹ <u>Patent Office backlog increasing</u>: PTO expects to receive 350,000 patent applications in 2002; these will be added to a current backlog of 408,000 applications awaiting action as of June 27, 2002. Source: Address by Undersecretary of Commerce and USPTO Director James E. Rogan, at the American Bar Association Intellectual Property Law Section Summer Conference, Philadelphia, PA, June 27, 2002.

² Recently patents have issues on how to swing on a swing(US 6,368,227), the beneficial effects of spaghetti sauce (US 6,555,134) and reducing fat by sunbathing (US6,354,297).

³ "The bad news is that we still are operating the Patent and Trademark Office essentially under the same model that it was operated under over 200 years ago." Source: Address by Undersecretary of Commerce and USPTO Director James E. Rogan, at the American Bar Association Intellectual Property Law Section Summer Conference, Philadelphia, PA, June 27, 2002.

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succeeding at enforcing) patents that should never have issued in the first place.⁴ The volume of data to sort through together with creative patent drafting is thwarting traditional efforts to find relevant invalidating prior art. It is not possible to manually search for prior art and traditional word searching technologies are becoming less and less useful. In-house patent counsel are turning to enabling automated patent analysis technologies. Automated analysis is timelier, less costly, and offers different insights than manual analysis using simple word searching technologies.

Patent counsel today are relying on the results of automated patent analyses in attempts to invalidate patents, both in major disputes and, to a lesser but increasing degree, in smaller cases. You can design your automated analysis to search U.S. and international government patent document databases and extensive collections of technical non-patent documents. You will obtain different results from different automated analytical vendor products.⁵ Your matching criteria also will shape your results, generating different products than manual searching by either experienced searchers or experts in the field.

Practical Examples of Using Automated Patent Analysis to Defend a Patent Attack

The following examples demonstrate what can be done from your desktop in a matter of a few minutes to a few hours. Assume you have received a letter asserting patent infringement by a

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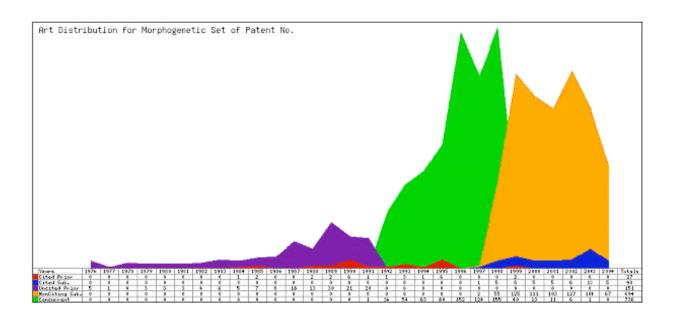
⁴ Patent quality questionable: "According to a University of Texas study, nearly half of... court-examined patents are ruled invalid." Source: <u>U.S. News and World Report</u>, June 10, 2002, article on challenges in the U.S. patent system, by Megan Barnett.

⁵ For a list of vendors offering some form of automated patent analysis, see the February 2003 *ACCA Docket* page 78

product you sell or service you offer. The letter will identify the patent or group of patents the patent holder asserts are infringed.

Find Invalidating Prior Art

In-house counsel can look at the strength or weakness of any patent knowing nothing more than the patent number. The following screen shots show the actual analysis of a patent currently being asserted in the marketplace that has supported at least \$35 Million in licensing fees. This is a graphical representation of automated analysis performed on this patent. All that was entered is the patent number. The patent number and assignee name have been deleted from this screen shot.



The analysis of this patent shows the following breakdown of related art:

27 patents cited by the drafter of the patent application or found by the examiner of the analyzed patent (cited prior art). This is graphically represented by the small red mountains.

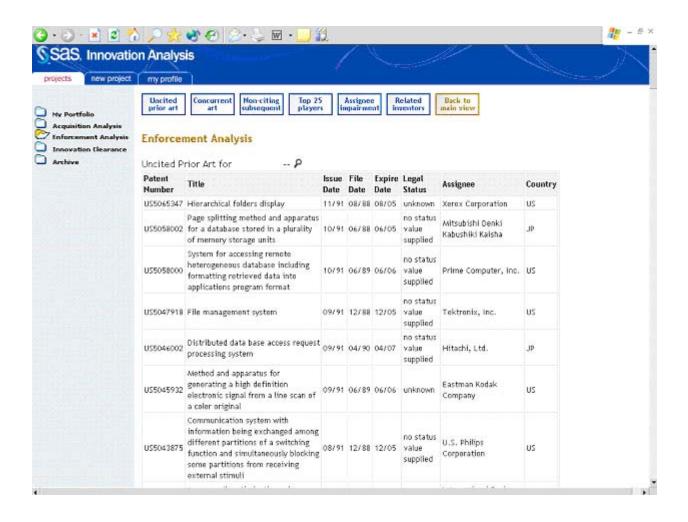
48 later filed patents that cited the analyzed patent when identifying prior art (citing subsequent art). This is graphically represented by the small blue mountains.

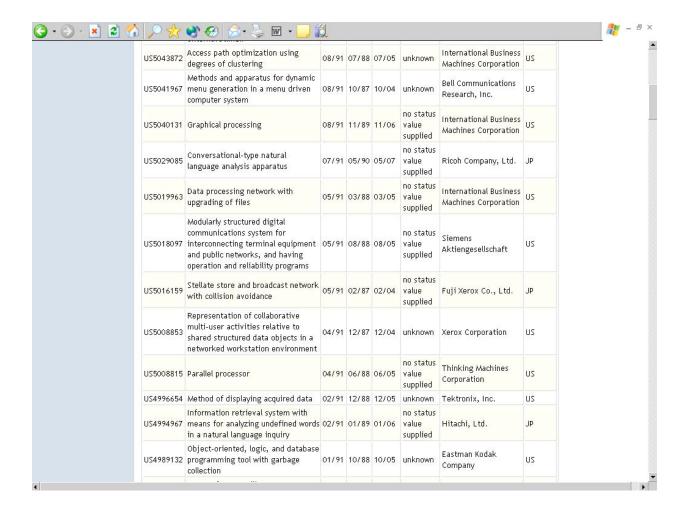
151 conceptually similar patents that were not cited in the application for the analyzed patent or reviewed by the patent before issuing the analyzed patent (uncited prior art). This is graphically represented by the purple mountains.

694 conceptually similar patents that did not cite the analyzed patent when identifying prior art (non-citing subsequent art). This is graphically represented by the large orange mountains.

736 conceptually similar patents that were in the United States Patent and Trademark office at the same time as the analyzed patent (concurrent art).

Without knowing anything more that this graphical representation, in-house counsel can get an early indication of the probable strength or weakness of the asserted patent. Counsel can then begin to drill down on the findings of the initial analysis. The technology provides a list in order of relevance to the analyzed patent of the various prior, concurrent and subsequent art. For section 102 invalidation efforts, the prior and concurrent art groups are most relevant. Here is an example of the output:





From your desktop you can pull up the patents and do a side by side comparison (an example of this is not shown here) to quickly narrow the list to the most likely candidates for invalidating prior art.

Change the Response Paradigm

One traditional response to a patent attack is to manually compare your product with the asserted patent. This may require engaging outside patent counsel and certainly will require outside counsel if you plan to get a non-infringement opinion. This is an expensive proposition. How do you know which assertion letter you can ignore and which one to worry about? It is too expensive to engage outside counsel every time you receive an assertion letter. Having the

ability to quickly put together a response that calls the validity of the asserted patent into question can be an effective strategy to use against the mass mailing patent attackers. Some patent attackers send letters to several companies asserting patent infringement. If you receive one of these letters and can quickly generate and send back a credible list of possibly invalidating prior art, that may be enough to have them leave you alone. Automated analysis generates the list for you, all you need to do is put together a cover letter. This strategy may not work all the time but with the right technology, it can be part of a structured approach to responding to the early stages of a patent attack.

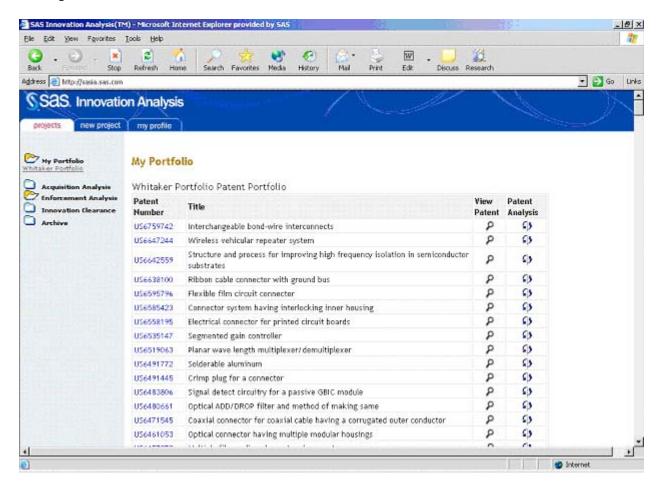
Broaden the Scope of the Fight

Having better information also gives you new perspectives and new options other than fighting head to head over the enforceability (validity) of the asserted patent or whether your product actually infringes the asserted patent. This allows you to broaden the scope of the fight and raise the risk to the attacking company. With automated analysis, you can sort through your own patent portfolio and see if the company asserting the patent against you may be infringing one of your patents. Companies often patent inventions that are embodied in their product(s). A patent that is later in time, is conceptually related to one of your patents, and did not cite your patent as prior art may point you directly to a product marketed by the attacking company that infringes your patent. It may be a long shot and one that is not worth pursuing if you have to manually sort through your portfolio to see if you find something. Doing a manual many-to-many comparison (comparing all of your patents to all of their patents) is an overwhelming task.

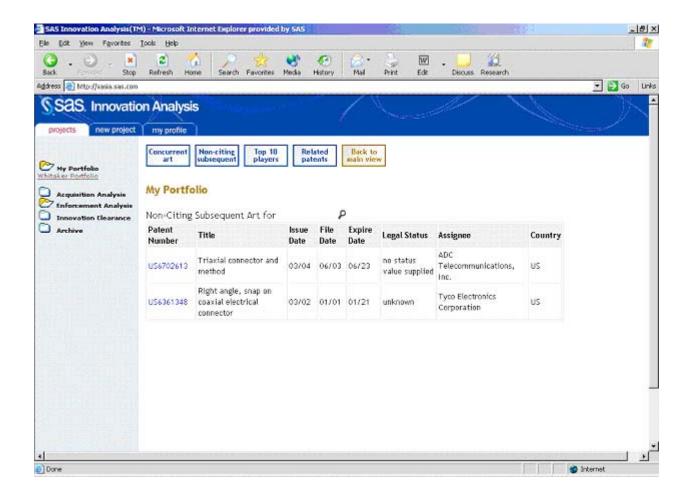
Automated analysis lets you follow this strategic direction in a matter of minutes or hours rather than weeks or months. Such an analysis could be done this way:

- 1. Run an automated analysis of your entire patent portfolio.
- See if the list of non-citing subsequent art lists any patents assigned to the attacking company.
- Compare that patent with the products the attacking company is marketing to see if the invention covered in the patent is likely embodied in one of their products.
- 4. Do a comparison of the attacking company's product (or analyze a product description) with the patent you hold to see if there is likely infringement. If there is, you now have something to bargain with other than money.

Example



Assume you worked for the Whitaker Corporation and are being sued by Tyco Electronics Corporation (Tyco now owns Whitaker). You want to analyze your own portfolio to see if you have any patents that could be asserted against Tyco. The first step is to run an analysis of your own portfolio. In doing so, each patent that is assigned to the Whitaker Corporation is individually analyzed. This screen shows a list of the first few patents analyzed. The actual analysis is viewed by clicking on the cell in the "Patent Analysis" column that corresponds to the patent on that row. A screen shot of one of the analyses performed is pictured below.



We see there is a patent issued to Tyco that appears in the non-citing subsequent art category. You now have somewhere to look for possible infringement by Tyco.

Purchase Patents to Assert Against the Attacking Company

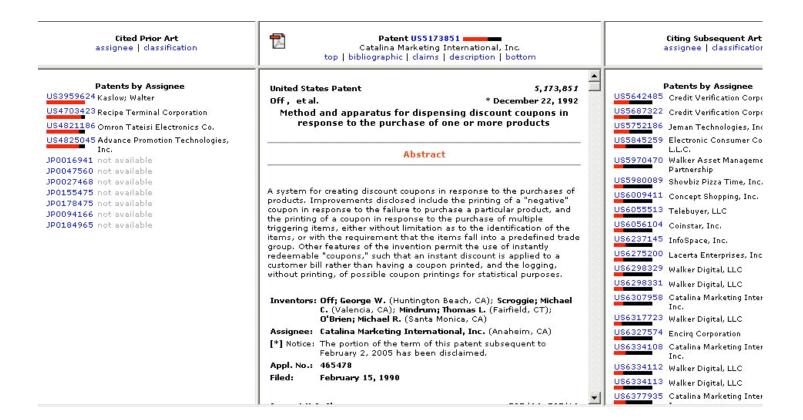
This gets back to the point that better information gives you more options. If it is possible to quickly find a patent from another company's or individual's portfolio that is being infringed by the attacking company's products, you can possibly purchase that patent and assert it against the attacking company. This is essentially the same strategy as identified above but you are analyzing the whole world of patents rather than just your own portfolio. You could do this analysis, by taking the following steps:

- 1. Find a detailed description of the attacking company's flagship product or the patent covering the flagship product or service.
- 2. Run an analysis of that patent or description against the worldwide electronic patent database.
- 3. Find conceptually similar patents that predate the product and predate the patent(s) related to the product at issue. In other words, find prior art that will withstand a challenge.
- 4. Have your law firm approach the holder(s) of the patent(s) you want to purchase and see if there is an interest and if terms can be worked out. Offer a license back to the selling company or individual as a way to possibly lower the cost to purchase the patent. This gives the seller the assurance they will not be sued on their own patent.

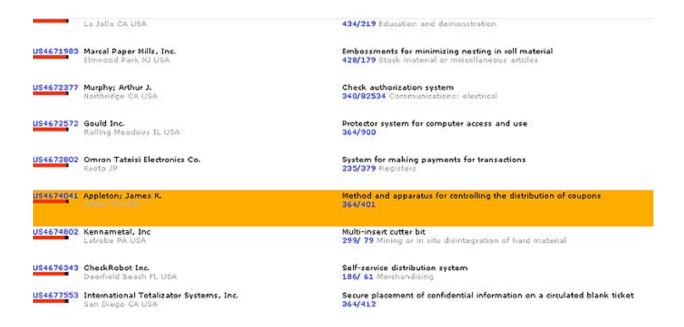
Example.

Assume Catalina Marketing is asserting a patent against your company. You have analyzed the patent being asserted and find no invalidating prior art. You have analyzed your own portfolio

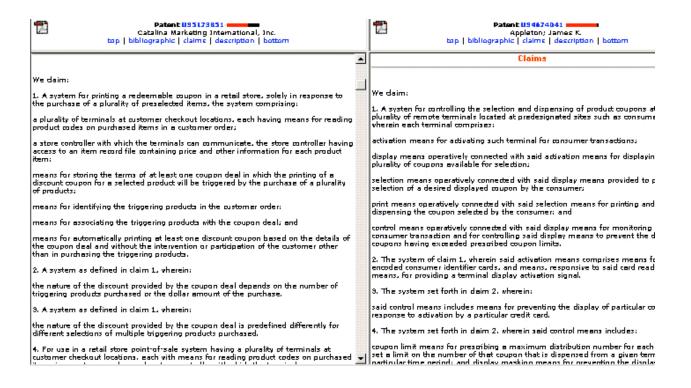
and have nothing to assert against Catalina. You find their flagship product and find the patent that covers it. Example below.



Do an automated analysis of this patent to see if there is prior art that you can purchase to assert against Catalina. In this analysis, you will see that the technology automatically highlighted a piece of prior art as being highly relevant. It has an earlier priority date and is owned by an individual. It is quite possible this individual has never earned a dime from this patent and would be thrilled to sell it to you and receive a license back. You now have a new weapon to use against Catalina in their patent attack.



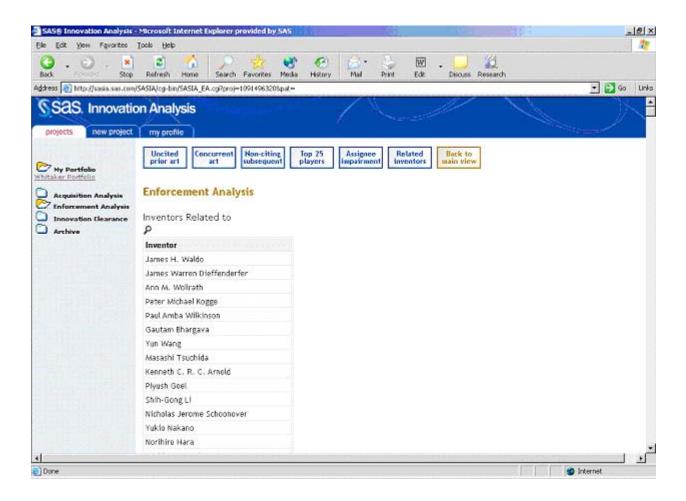
A side by side comparison shows just how similar these two patents are.



Find Inventors Most Knowledgeable in the Prior Art

Sometimes your best prior art is not patent prior art. It is essential to find individuals knowledgeable in the relevant field to serve as expert witnesses and to point you to relevant articles and prior inventions that may have never been patented. Automated analysis can provide a ready list of likely candidates to interview. Those individuals who have the most patents related to the patent being asserted may be the best individuals to educate you in the prior art.

Example



This is a list of inventors compiled from all the patents conceptually related to the patent being analyzed ranked in order of most number of inventions to least.

Conclusion

Patents are weapons of war. Automated patent analysis is a new weapon in that war. Like all next generation weapons, they confer a tactical advantage to those who use them. Automated analysis is not intended to replace the human judgment and skill embodied in a seasoned patent lawyer. It does, however, allow the patent practitioner to do what only a skilled lawyer can do: make critical judgments about the applicability and relevance of related art. There are diamonds buried in a huge landfill of redundant and useless patents. Automated analysis can excavate and sift that landfill. Use it to fight your next patent attack. For a list of vendors of automated patent analysis offerings, see the February 2003 *ACCA Docket* page 78.



Session 901: Responding to a Patent Attack

Responding to Patent Notice Letters

October 27, 2004 – 11:00 a.m. – 12:30 p.m.

Tom Kampfer, Vice President, General Counsel & Secretary, Iomega Corporation

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The in-house bar association.SM



Why Notice Letters Are Sent

- Actual Notice of Potential Infringement
 - 35 U.S.C. §287, requires that an infringer have actual or constructive notice of the patent to collect infringement damages (patent marking may provide constructive notice).
- Initiate License Negotiations
- Stop infringing competitors
- "Fishing Expeditions"

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What to do upon receipt?

- Evaluate the letter for proper notice.
- Check to ensure maintenance fees have been paid:
 - To verify the status of a patent with regard to the payment of patent maintenance fees, please call one of the following telephone numbers:
 - Maintenance fee customer service at 703-308-5068 or 703-308-5069
 - Voice response system at 703-308-5392 or 703-308-5393
 - or send e-mail to MaintenanceFeesInquiries@uspto.gov
- Determine your response.
- Obtain an opinion of counsel if necessary.

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Evaluate the Letter

- For a notice letter to provide proper notice to the potential infringer, it must have the following elements:
 - Identify the potentially infringing activity;
 - Identify the patent the recipient is potentially infringing;
 and
 - Offer a proposal to abate the infringement.
- If elements are not met, seek clarity before providing any substantive response.

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Possible Responses

- Evaluate and respond in writing.
- Can I simply ignore the letter?
- Cease the allegedly infringing activity.
- Obtain a license to continue the activity.
- Attempt to work around the patent.
- Consider a challenge to the patent, in the courts or in the United States Patent and Trademark Office (USPTO).

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Determine Proper Response

- Review the patent (specifically, the patent claims).
 - Who should review? Preferably patent counsel, technical experts.
- Possible Indemnification?
 - Review all relevant supplier agreements.
 - Send indemnification notice letter to appropriate third party.
- Critical Technology/Product?
 - Consider filing Declaratory Judgment ("DJ") action to get a ruling of non-infringement or Requesting Reexamination of the patent in the USPTO if there is new prior art.

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Research Patent and Company

- Check to ensure maintenance fees are paid.
- Obtain file history. If non-infringement is not clear on face of patent, review file history for estoppel arguments.
- Network. If the same letter is sent to other companies, there may be an opportunity to consolidate a defense to reduce costs.
- Patent previously litigated? Is so, the claims may already be interpreted by the courts, and some claims may have been invalidated.
- Check any suppliers to see if the patent may already be licensed to them.
- <u>Litigious Company</u>? The willingness to file a lawsuit may effect your response.

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No Infringement Found

- If a clear cut case of non-infringement (i.e., missing element regardless of claim interpretation), a simple response letter from corporate counsel may suffice.
- For closer calls, one should involve outside patent counsel (assuming there is no in-house patent counsel) to draft response letter.

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If Possible Infringement Determined...

- Check for patent validity. Search for prior art which may invalidate the patent claims.
 - If prior art is found, simplest strategy is to just draft a response letter enclosing prior art. However, the prior art may also be used to invoke a reexamination in the USPTO.
- Determine if the patent can be easily designed around.
- Check your own patent portfolio, possibility of cross-license.
- Consider a license if reasonable terms are available.
- Consider ceasing infringing activity.

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Simply Ignore the Letter?

- Delay strategy sometimes effective, especially if you suspect the letter is simply a "fishing expedition."
- Runs the risk of a litigation. However, most companies will send multiple letters before a lawsuit is filed.
- Must consider the penalty of "willful infringement" before ignoring the letter.
 - Up to treble damages (35 U.S.C. §284)

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Opinion of Counsel

- Now that you have received the letter, you are on actual notice of potential infringement and any infringement may be found to be "willful."
- Once on notice, you must have a reasonable basis to continue the potentially infringing activity to avoid willfulness.
- Reasonableness of the activity may prevent treble damages for willfulness, however, it will not forgive the infringement.
- An alleged infringer may avoid willfulness by establishing that the opinion was well founded, rendered by competent counsel, and relied upon as the basis for the continued activity.

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Opinion of Counsel (cont.)

- In-house/Outside Counsel
 - Should only come from a Patent Attorney.
 - Opinions from outside counsel (non-infringement or invalidity) can be costly, running in the tens of thousands of dollars and up.
 - In-house patent counsel may draft the opinion, but it is important to be independent and not pressured from the company to reach a particular conclusion.
- Reasonableness is the key. The court may eventually disagree with the conclusions of the opinion, but as long as the opinion reached a reasonable conclusion, willfulness is avoided.

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Conclusion

- Review patent for infringement.
- Determine proper response.
- Consider opinion of counsel to avoid willfulness.
 - Any questions?

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