

Decoding Responsible Al Governance

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Discussion

- Setting the table the promise and peril of Al
- ❖ How is AI being regulated globally?
- What is the concept of "responsible" Al governance?
- Responsible AI governance in action contracts, vendor management, internal guardrails
- Questions throughout





What is AI?

A machine-based system that can make predictions, recommendations, or decisions influencing real or virtual environments.

What is machine learning?

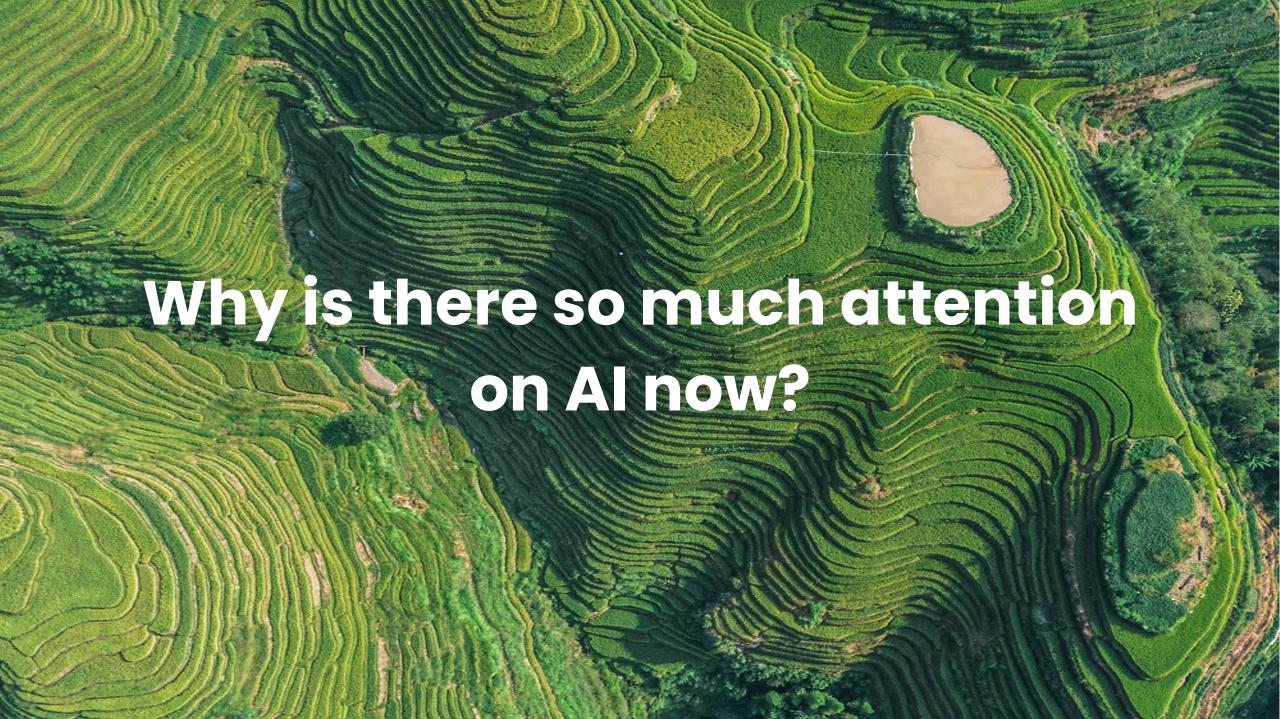
A set of techniques that can be used to train AI algorithms to improve performance at a task based on data (e.g., it looks for relationships and patterns).

What is deep learning?

A subset of machine learning that relies on layered neural networks to engage in higher levels of processing.

What is generative AI?

A class of AI models that can emulate the structure and characteristics of input data in order to generate synthetic data, including audio, video, pictures, and other digital content.



Al is not new.

The rate of acceleration is.

Al could add between 17 and 26 trillion annually to the economy.

There is great promise.

There is also great peril.

Generative Al Tools

WatsonX

Commercial Availability Is Booming

Meto Bard Chatbots **ChatGPT Microsoft OpenAl** Google Meta **Anthropic Chat GPT** Claude **Bard Bing** Llama **Enterprise** Copilot watsonx.data interpris Your everyday Al companion **IBM ChatGPT Microsoft Adobe GitHub**

Sensei

Copilot

Copilot X

Enterprise

The Promise and Peril

Multiple significant applications













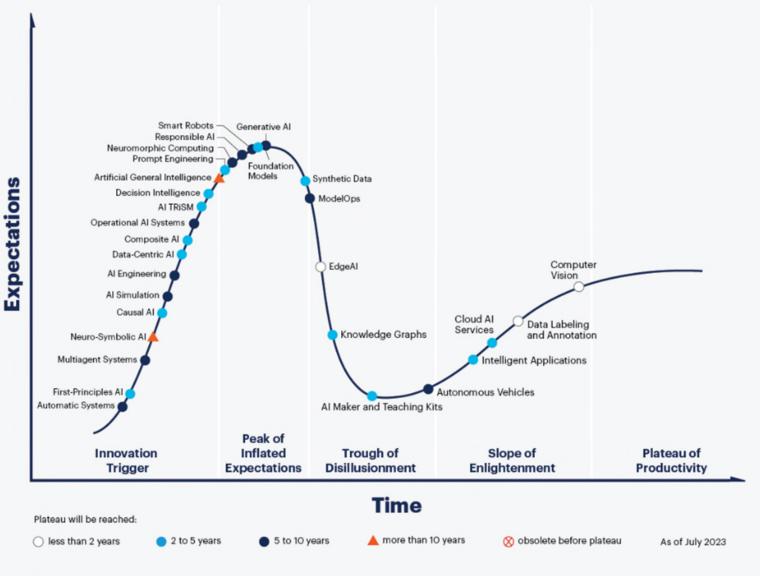


The Promise and Peril

Multi-Faceted and Growing Risk

- <u>Accuracy</u>. Many models today generate inaccurate or invalid results.
- <u>Privacy</u>. Significant challenges exist relating to the types of data being processed. FTC investigations are ongoing. Global focus on data privacy risk.
- <u>IP Protections</u>. Multiple lawsuits are pending globally challenging LLMs on infringement of protected data. Using third-party tools without appropriate guardrails can also introduce significant risk.
- <u>Discrimination</u>. Any legal regime where discrimination is prohibited (e.g., employment, finance, housing) can present a legal risk.
- <u>Vendor Management</u>. You may only be as protected as your vendors are protected.
- <u>Human Safety</u>. All used in medical care, housing, or other applications that have a physical component can introduce significant physical risk.

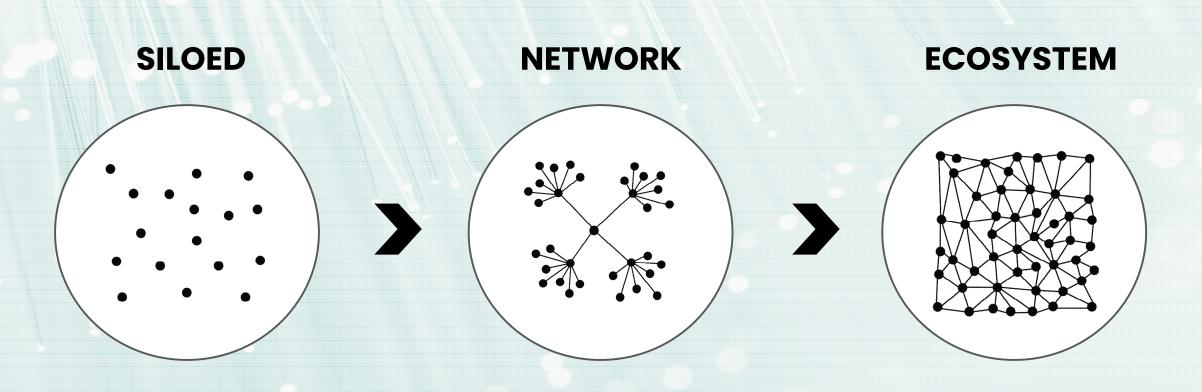
Hype Cycle for Artificial Intelligence, 2023



gartner.com

Gartner.

Al will network, forming ecosystems



Al will become more intelligent than we are

Artificial Narrow Intelligence (ANI)

ANI describes Als that are good at a particular task at a level equal or better than a human being.

EXAMPLE

Virtual assistants, such as Siri or Alexa.



Artificial General Intelligence (AGI)

AGI is an AI that can perform any task that a human being can. This is what most of us think of when we think of AI.

EXAMPLE

David, the child-like android from the 2001 movie Artificial Intelligence.



Artificial Super Intelligence (ASI)

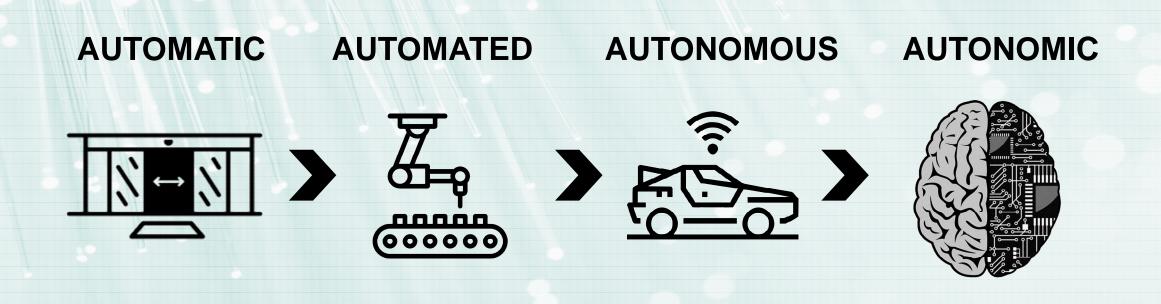
This is an intelligence that surpasses anything that humans can do.

EXAMPLE

Marvel's J.A.R.V.I.S. (Just A Rather Very Intelligent System)



Al is on the trajectory to become Autonomic



How do you govern systems that are on a path to governing themselves?

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The Global Challenge

- There is a growing consensus globally about the need for coordinated AI regulation. What does that look like? Three current approaches to global AI regulation are forming.
- Risk Based Approach. This is the model being adopted in the draft EU Al Act, and is being followed by Canada and Brazil.
- <u>Light Touch / Market Driven</u>. This is the approach being followed by the UK and several states in the ASEAN region.
- <u>Central Management</u>. This approach is being driven by China, with various regulations in place that apply to Al.
- **US**. A moving target...



Federal & State Approach

Federal Approach

- ➤ No federal Al law...yet.
- Senate and House are holding multiple Al hearings and learning sessions.
- Multiple bills pending in the Senate and House.
- ➤ White House has been leaning in with an AI bill of rights, instruction to federal agencies, and a new Executive Order issued on 10.30.
- ➤ NIST AI Risk Management Framework is driving the conversation. New guidance from Executive Order.
- > FTC, EEOC, DOJ, CFPB are enforcing Al misuse using existing legal structures.

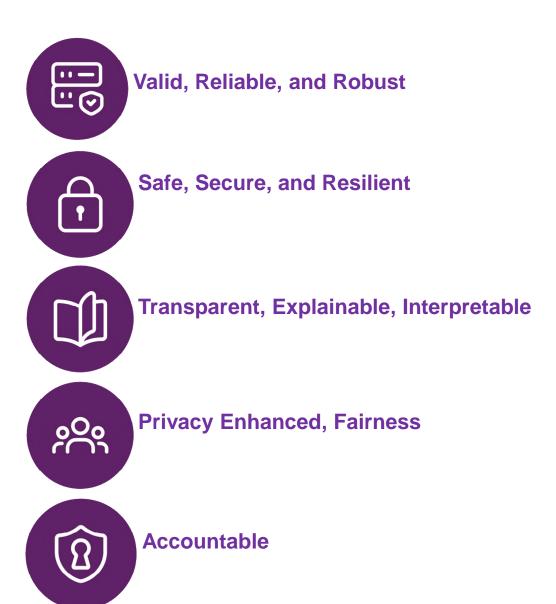
State & Local Approach

- ➤ Since August, governors in CA, VA, WI, OK, PA, and NJ have announced executive orders around exploring AI in the state.
- ➤ The governments of Seattle, NYC, San Jose, and Santa Cruz County have issued independent policies and guidelines on the use of AI by local public employees, in NYC private entities.
- States like WA and CA are adopting "responsibility" frameworks. Others are forming task forces / working groups to study the use of AI.
- ➤ New bills to address specific industry that represents a "high risk" to the population (e.g., healthcare, finance, education, etc.)



Decoding Responsible Al

- States, regulators, and industry want to see organizations take a "<u>responsible</u>" or "<u>trustworthy</u>" approach to Al.
- OECD, NIST, EU, and White House have adopted "responsibility" frameworks.
- The <u>Dentons Responsible Al Framework</u> benchmarks responsibility against five key principles.
- The responsibility principles <u>are not a</u>
 <u>checklist</u> for all AI use, but rather a lens through which you can view AI risk.
- Think of a responsible AI governance framework as "brakes" to a race car.







Identifying Uses, Building Structure

- before starting. Who is using AI within the organization? Why? What are the future use cases?

 Map risk and opportunity.
- Committee Development. Successful organizations identify an AI risk committee or group to drive the AI risk governance process. Ensure cross-functionality, and clear decision-making. Example – ticketing system.
- Policy Development. Build out a "responsible" Al policy, along with sub-policies for departments depending on risk. Develop an acceptable use policy in the immediate for generative Al risk. What are the standards for HR when deploying for job applicants? Programmers for coding? Marketing for creative problem solving? IT for operational software?
- <u>Keep The Human-in-the-Loop</u>. Keeping the human-in-the-loop is important to mitigate immediate risk across the AI spectrum. New York example.



Responsible Al In Action

Sample Vendor Diligence Questions

These questions could be sent directly as part of an Al risk assessment or tacked on to existing security or privacy questionnaires. Will this questionnaire be made a mandatory part of the procurement processes, in aligned with the responsible Al policy?

- 1. Is Al being used by the vendor as a component of the services being delivered? If so, how?
- 2. What is the underlying technology architecture supporting the vendor's use of AI? Is it powered by another company's AI, built by the vendor, or a hybrid?
- 3. Are the models the vendor is using open source or proprietary?
- 4. What types of data will be processed by the vendor through your Al models? For example, will the vendor be using our sensitive data to train their Al models?
- 5. Does the vendor have processes for identifying and mitigating risk within the AI systems they use to deliver the services?
- 6. How was the AI trained? On what data sets? How does the vendor continue to train and fine tune the AI model used?
- 7. How does the vendor improve its AI over time? How is the AI updated?
- 8. How does the vendor ensure the AI that is being used to provide services does not result in unlawful or discriminatory outcomes?
- 9. How does the vendor ensure the AI does not produce incorrect or misleading results?
- 10. How can the vendor ensure transparency around how the AI generates its outputs? Are there model cards available?
- 11. How does the vendor ensure security and privacy by design within the AI is contemplated?
- 12. Does the vendor have any internal policies, governance procedures, or standards regulating its use of AI? If so, please provide.



Responsible Al In Action

Sample Vendor Contract Language

- 1. Vendor has established and will maintain standard operating policies and procedures to ensure Vendor's creation, deployment, or use of artificial intelligence (AI) to provide the Services is done so in a commercially responsible and trustworthy manner ("AI Governance Procedures"). Vendor's AI Governance Procedures shall comply with all Applicable Laws, and shall align with industry best practice, including but not limited to the AI Risk Management Framework promulgated by the United States Department of Commerce's National Institute for Standards and Technology, as amended from time to time.
- 2. Vendor's Al Governance Procedures shall include, at a minimum, a repository of written policies and procedures, a formal review and approval process, a revision management process, a change control process, a risk assessment process, testing processes, acceptable tolerances for applicable Al models, decommissioning processes, ongoing monitoring and periodic review of models, and other appropriate components.
- 3. Vendor shall provide Company with appropriate documentation upon request, including where applicable information providing: (1) basic information about how the AI was developed, model date, version, type, and architecture details; (2) basic information about how the AI is trained, parameters used in the AI, and how the AI will be processing Company data; and (3) any other appropriate information to provide Company with sufficient information to analyze the risk associated with such AI.
- 4. Vendor shall not use AI to generate any content, text, audio, visual, or other material for Company without written prior approval.
- 5. Vendor will not: (1) use or disclose any information or data collected regarding Company's use of Vendor's Services to create additional data, datasets and/or use such data to teach, enhance, improve, or add to any algorithm, model, or similar automated tool owned or operated by Vendor, or make any such data available to a third party or be used for a commercial benefit to Vendor without prior written approval of Company.
- 6. Vendor shall ensure any AI used to provide the Services is designed and deployed with capabilities enabling the automatic recording of events ("AI Logs") while the AI is operating. Vendor will provide Company copies of any AI Logs relevant to the Services upon reasonable written request.

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Key Takeaways

- Harness The Promise, Mitigate The Peril. Don't be afraid to leverage AI to drive market share, revenue, efficiencies. Watch out for the peril. Recognize the peril, build in guardrails.
- Map, Manage, Cultivate. The first step in the
 journey is often mapping existing use cases, future
 use cases, and where AI may have the most benefit
 to the organization. From that knowledge base,
 developing guardrails and management of risk is
 paramount. Cultivating a culture of responsible AI
 governance is also critical.
- Mitigate Immediate Risk, Build The "Brakes" For The Racecar. The immediate risks around rogue uses of AI, or tools that don't comport with legal risk should be addressed. But go deeper, and build the brakes for the race car of the future.
- <u>Stay Informed</u>. Commercial tools, terms, and legal standards are constantly shifting. Implementing a responsible framework now will allow you to be nimble in the future.

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