

Managing the Unique Stressors of Working In-House

ACC - Northeast February 15th, 2024

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WE HELP LAWYERS, LAW STUDENTS, AND OTHER LEGAL PROFESSIONALS.

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OUR MISSION

is to promote well-being and resilience in the legal community, improve lives, nurture competence, and elevate the standing of the legal profession.

A Few Common Myths

- Working In-House is the ideal position
- High pay
- Low stress
- Good work/life balance
- Work is more predictable
- In-House counsel have little to complain about



The Reality

- Working In-House is challenging for many reasons:
 - More work than hours in the day to complete it
 - Lack of resources
 - Expected to know all aspects of the law at the drop of a hat
 - Often having to manage internal conflicts
 - Stress of managing a legal department or various sizes
 - Perhaps the only lawyer or one of very few lawyers on staff
 - The implicit or explicit expectation of perfection
 - Being seen as an impediment to the success of the company
 - Unable to choose/fire your client
 - Feeling lack of control in your work

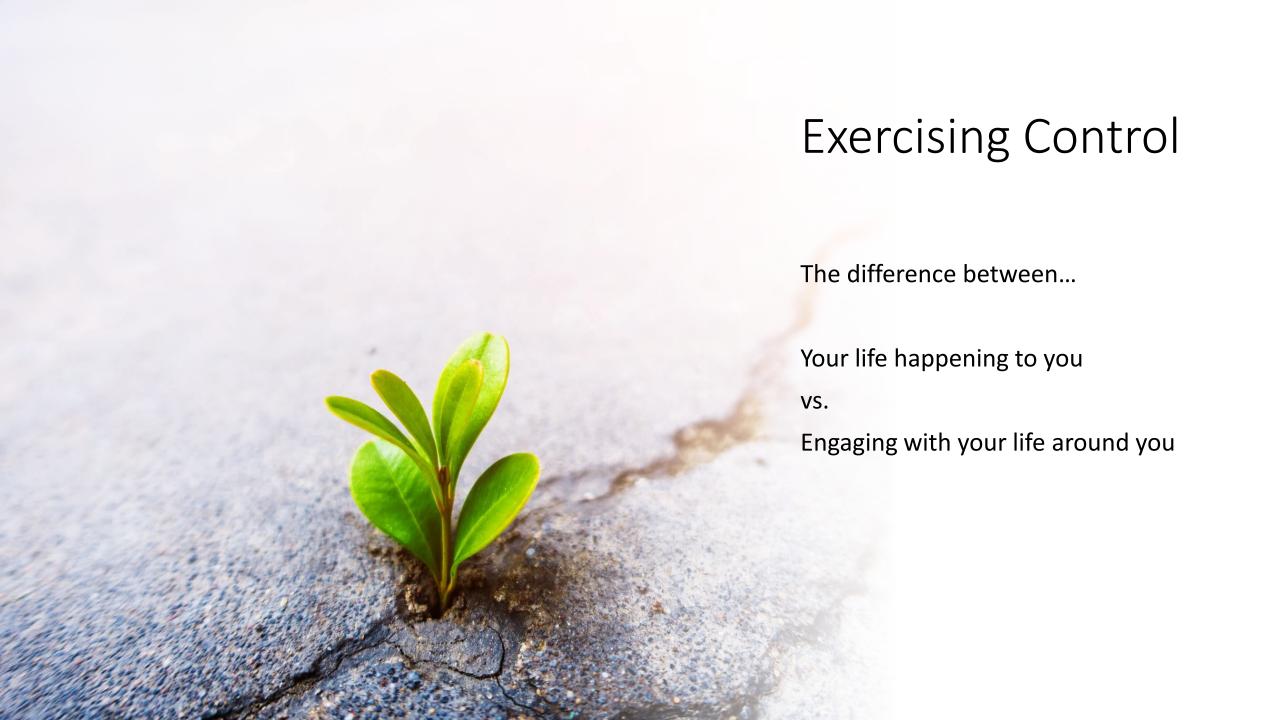
Stress and Burnout

One might be good/bad/neutral and the other is just bad

Stress

- Disequilibrium / Imbalance
- Internal activation to respond to a threat
- Excitement and anxiety is the same internal biological response





Contributing Factors to Unhealthy Stress

Lack of Control/Autonomy

Overcommitting / Saying "Yes" too much

Lack of community

Values alignment

Excessive Workload

Too little recognition

Lack of validation/appreciation

Perfectionism

Common Reactions to Stress

Trouble "shutting work off"

Disruptions to sleep

More difficult to complete tasks

Trouble focusing
/ more
distracted

Less satisfaction with work

Lack of excitement or interest

Feeling physically unwell or exhausted

Prevention

Sleep

Eat more of the good stuff

Breathe / Meditate / Relax

Exercise for fun

Pursue fun and passion

Helpful habits



Use calendar to make fewer decisions



Set and maintain boundaries early on



Say "no" to reasonable requests / Insert a pause



Avoid multitasking



Respect your downtime



Maintain community



Identify your values

Have a Customized Approach

• Understand the source of your stress and utilize a specific strategy



Source → Response

Out of my control

- Expected to know all areas of law
- Being asked to take on too many tasks
- Conflicts between people/departments
- Can't "shut off work" at the end of the day

Within my control

- Reframe my lack of instant knowledge
- Practice setting more boundaries
- Feel more prepared to address conflicts with helpful skills
- Do something else that demands my attention

Practical Strategies: Organizational Techniques

Habits – Procedures





Organization + Productivity

Efficiently and effectively organize your practice

Lawyers who are organized and have systems in place can

reduce stress

be more productive

feel more in control

stay out of trouble

Reduce
Distractions,
Block Time &
Tame Tasks



Most Important Tasks



Effective Strategies to Deal with Difficult Situations

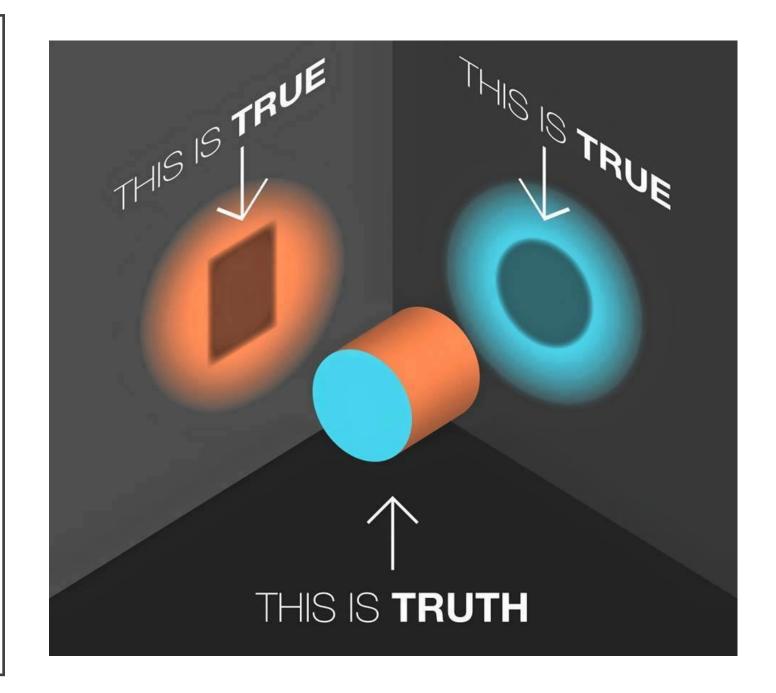


De-escalating Conflicts

What do you have control over?

- Awareness of your body, emotions, and thoughts
- Distinguish between in and out of your control
- Focusing on staying calm
- Model the behavior you want to see from others
- Respond as if it is not personal

Validate, Don't Persuade



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Active Listening

Give undivided attention

Paraphrase back what you heard

Reflect back their feelings

Ask for confirmation

Adjust if needed

Repeat...



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Thank you!

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