

Effective Compliance: Mitigating Risks of Criminal Conduct & Cyber Attacks

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Failure to detect and prevent criminal conduct comes with a risk.

- Forfeitures
- Disgorgements
- Injunctive Relief
- Penalties
- Criminal Charges against entity and executives
- Reputation Cost



Effective compliance and ethics program requires:

- Due diligence to prevent and detect criminal conduct; and
- An organizational culture that encourages ethical conduct and a commitment to compliance with the law.



Practical translation?

Minimum Requirements

- Code of Conduct
- Written Policies
- Oversight/Monitoring



Code of Conduct

Statement of company's values and belief

- Corporate Identity
- Plain English
- Accessible
- Top Down Messaging



Written Policies

Address singular issue for the Company

- Define Scope
- Available and Known
- Incentives/Disciplinary Measures



Oversight/Monitoring



- Executive Responsibility & Budget
- Complaint Hotline
- Third-Parties
- Living Document



One size does not fit all.



Respond Appropriately



Cycle of Compliance



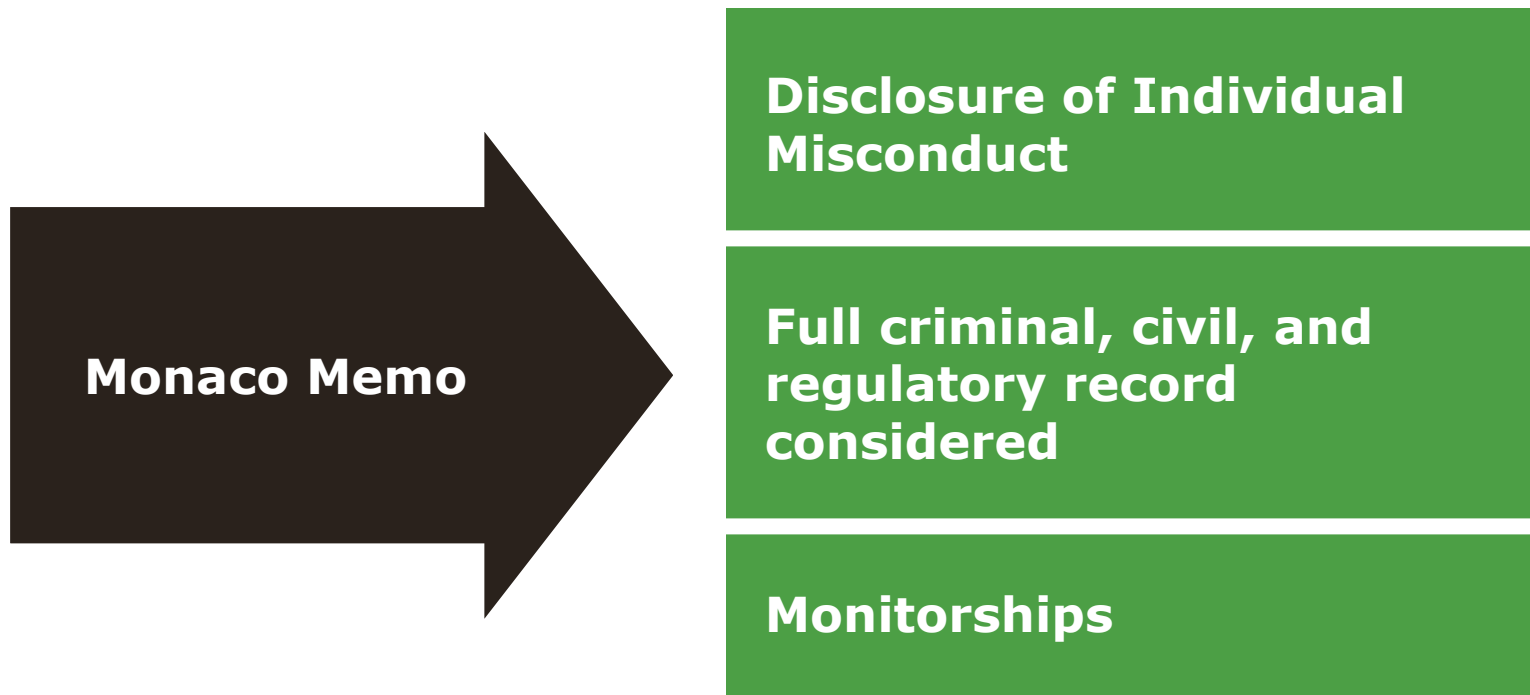
A Cautionary Tale



EY



Individual Liability



Individual Liability



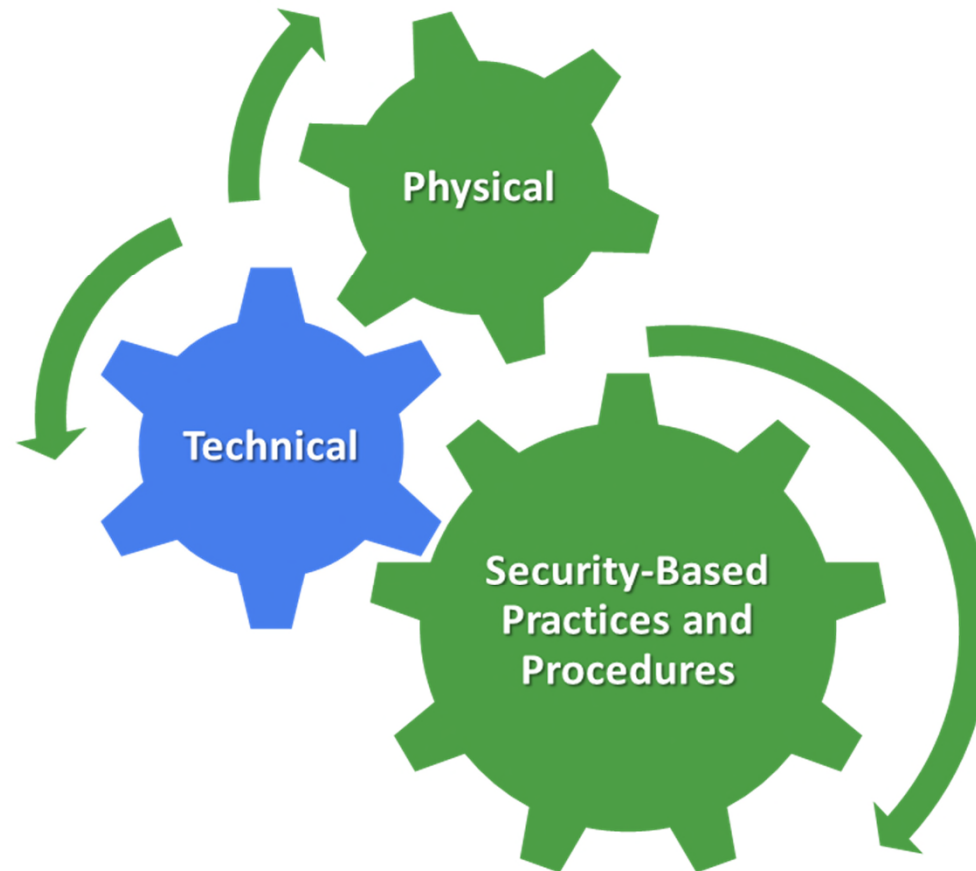
CCO Certifications



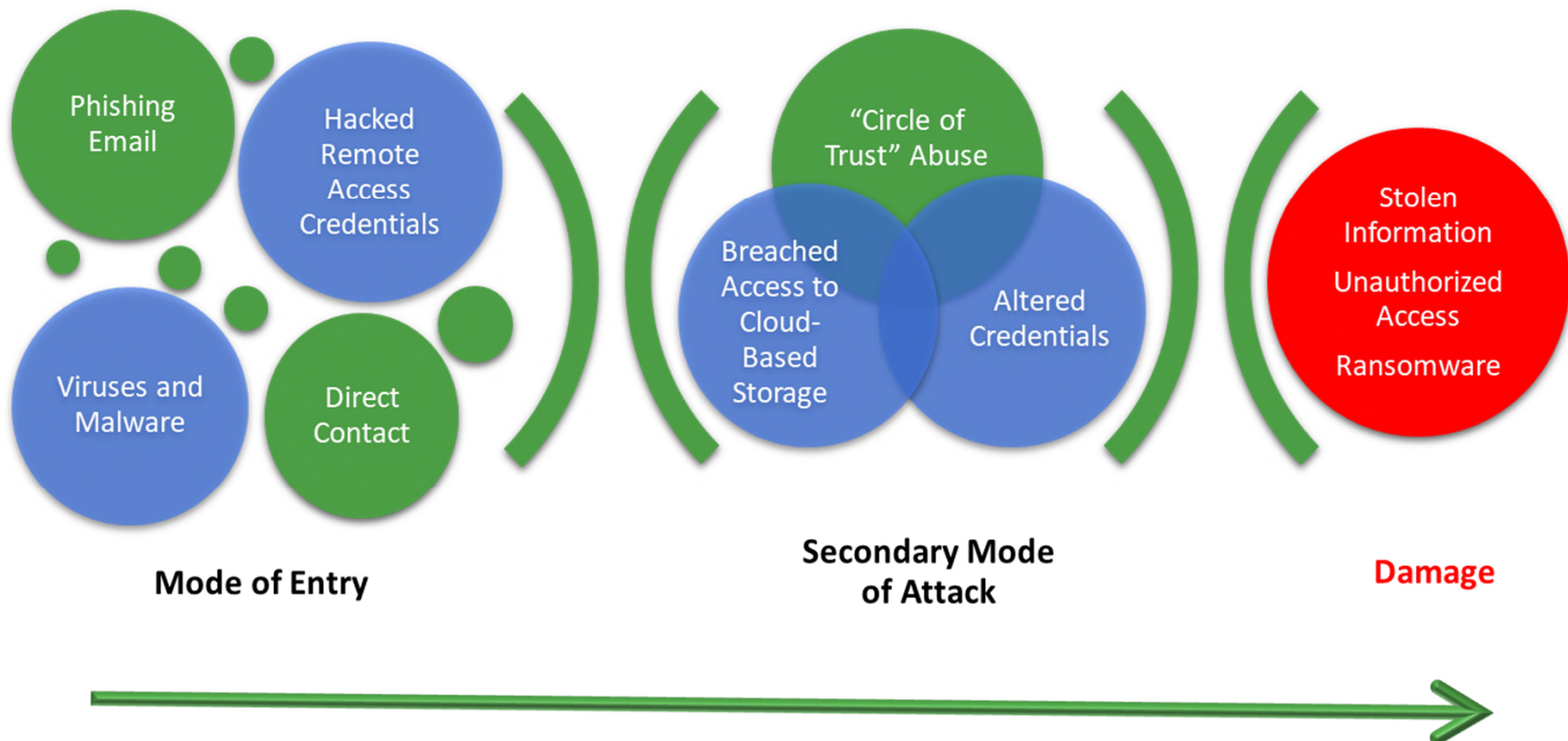
**Personal Liability
vs. Corporate
Accountability**



Data Security Tools



Lifecycle of a Hack



Pre-Breach Compliance

- Identify most critical cyber assets and risks.
- Data Mapping
- ***Thirty party contract requirements, due diligence, auditing***
- Implement a Written Information Security Program (WISP)
- Establish an Incident Response Team and test an Incident Response Plan
- Implement training and auditing protocols
- Evaluate need for cyber insurance
- Identify relevant law enforcement authorities for incident reporting



Pre-Incident Data Security Compliance



Written Information Security Program (WISP)

- A living program – not just policies – that defines security practices & exposures
- Best defense to litigation & regulatory actions
- Required by many state laws, DOD, SEC, GLB, FED, FDIC, OCC, FISMA, HIPAA, GDPR, CCPA, PCI – DSS, *etc.*
- Defines current regulatory & liability environment
- Identifies IRT members, including IT, Security, Legal, Compliance, Communications
- ***Training is essential!***



Employees as First Line of Defense



Tips to promote compliance and early reporting of issues:

- Clear and accessible policies
- Training
- Limited access
- "See something, say something."
- Reporting incentives?
- Violation consequences?

DOJ's Civil Cyber-Fraud Initiative



- Announced October 2021
- False Claims Act as new tool for cybersecurity enforcement.
- No breach required.



Whistleblower Actions

Aerojet Rocketdyne Settlement (July 2022)

- \$9 Million
- Misrepresented its compliance with cybersecurity requirements
- Relator Markus received \$2.6M



Questions?

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