

The Energy Imperative – Innovating the Future

Innovating in Energy – Trends and Lessons Learned

Presented to the ACC Ontario Energy Law Committee on May 13, 2021

ACC Ontario Chapter www.acc.com



MaRS is North America's largest urban innovation hub



Square feet of research labs and tech offices

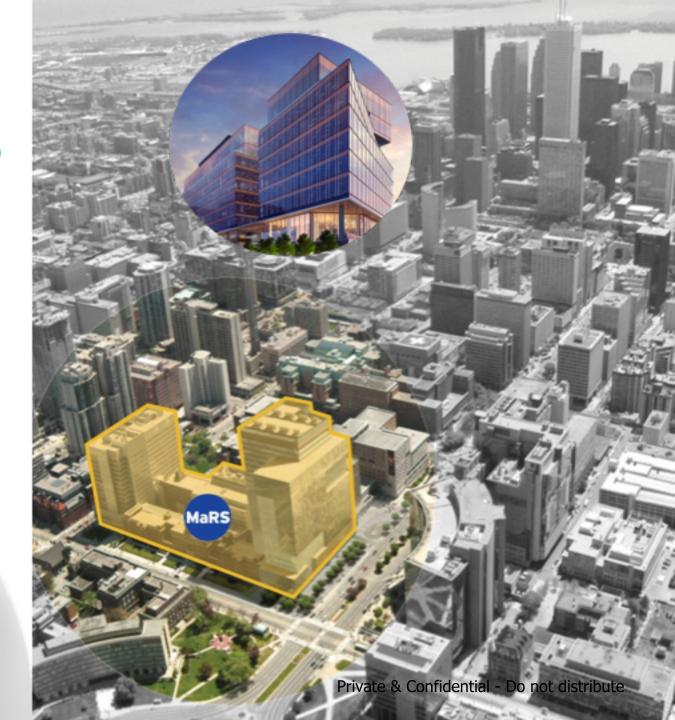


Canadian, high growth ventures



Tenants, + 400k square foot Waterfront Innovation Centre





The MaRS method

We offer companies the support they need at every stage of development:

Early stage

55% of ventures

\$0-1M in revenue Pre-seed funding

Growth

40% of ventures

\$1-5M in revenue Series A funding

Momentum

5% of ventures

On track to reach \$100 million in revenue within five years

aRS Discovery Distr

Private & Confidential - Do not distribute



Areas of expertise

We have experience and deep knowledge on IoT, Artificial Intelligence, 5G and Cloud Computing in these sectors:





Entreprise

Talent Management, Sales and Marketing, IT Infrastructure, Business Operations, Deep Tech Employee Productivity, Skills Development



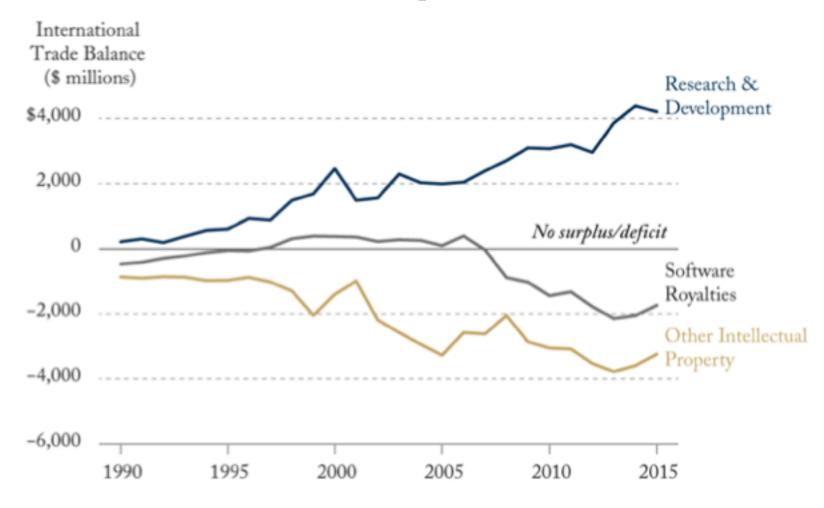
Agri-tech, Energy, Transportation, Waste Management, Water

Advanced Manufacturing

Industrial Process, Advanced Materials



The Commercialization Gap





Scaling cleantech investments & sector growth

407 million

Allocated cleantech startups by Canadian venture investors, compared to \$133 million 5 years ago

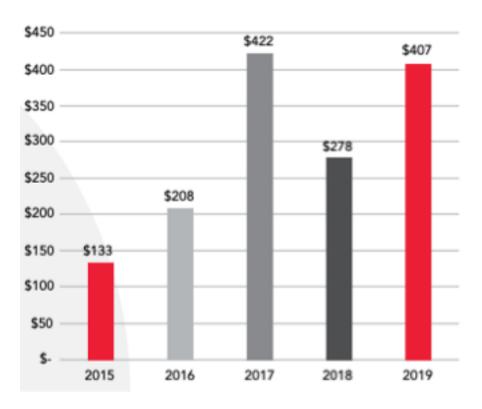
30%

Increase in employment in just over a decade. Employment in the environmental and clean technology sectors was 317,085 jobs in 2018

6.9 billion

Value of Cleantech exports in 2018, up from \$1.2 billion in 2015 and estimated to triple to \$20 billion by 2025.

Cleantech Venture Capital (\$ millions)



Source: Clean Slate: How Canada can spur growth by procuring from its own cleantech startups, Innovation Economy Council, October 2020

What are we seeing?

1. The question is changing

Not, do we? How do we?

2. Diversification is enabling long-term growth

Actors across the value chain are seeing growth from diversification, resiliency, and flexibility

3. Joint service creation to explore emerging business models

Multi-stakeholder collaboration is unlocking opportunities to meet customer needs, in the midst of disruption







ConEd

Eneco

OPG



What have we learned from leading energy companies?

1. The question is changing

1. Regulators & policymakers are taking a proactive approach emissions reduction

2. Diversification is enabling longterm growth 2. Leading energy companies are working with new entrants, and startups

3. Joint service creation to explore emerging business models

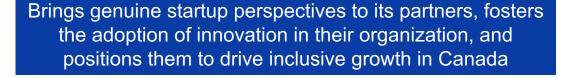
3. Unlikely partnerships are forming to co-create new business models



Addressing the Commercialization Gap



Supports Canada's most promising startups — helping them grow, create jobs and solve society's greatest challenges



















- **Early 2000s**
- 250+ Canadian ventures in areas including energy, transportation, waste management, water, advanced materials, advanced manufacturing and agri-tech

- 2015
- 40+ partners
- Canada, US, Latin America, Europe





Thank you.

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